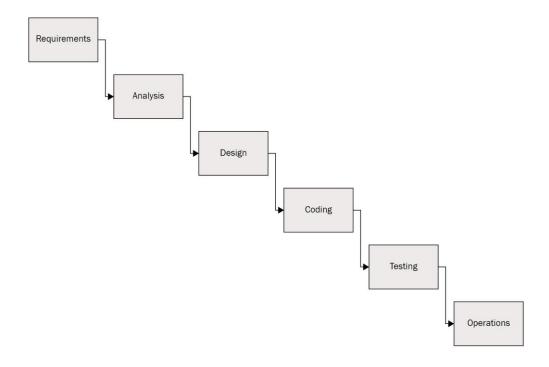
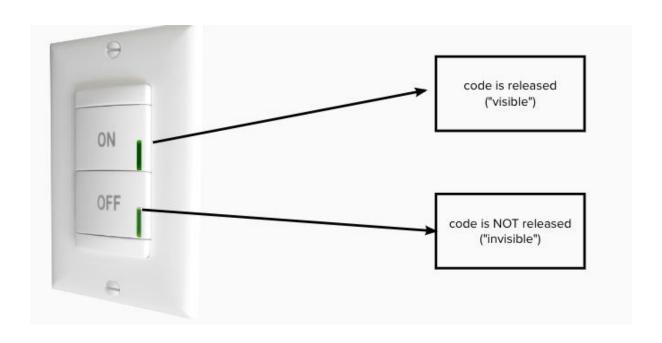
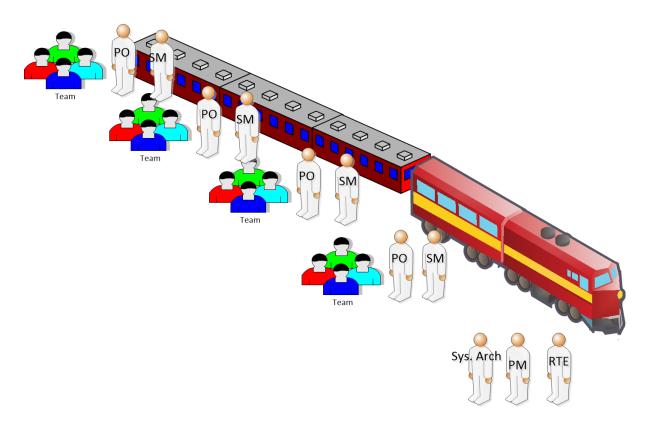
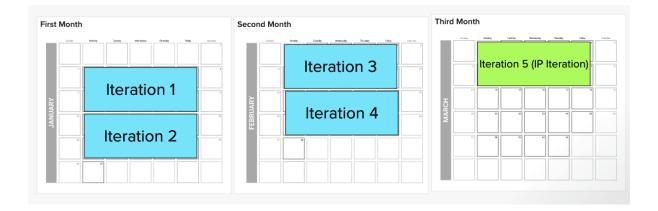
# **Chapter 1: Introducing SAFe® and DevOps**

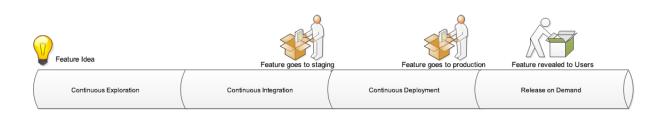




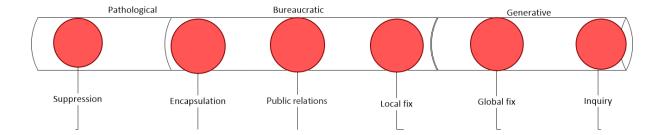








### **Chapter 2: Culture of Shared Responsibility**



#### The Goal: Value

Shortest sustainable lead time. Best quality and value to people and society. High morale, safety, customer delight.

## Respect for people and culture

- ▶ Generative culture
- ▶ People do all the work
- Your customer is whoever consumes your work
- Build long term partnerships based on trust
- ➤ To change the culture you have to change the organization

#### **Flow**

- Optimize sustainable value delivery
- ▶ Build in quality
- Understand, exploit, and manage variability
- Move from projects to products

#### Innovation

- ▶ Innovative people
- ▶ Time and space for innovation
- ▶ Go See
- ► Experimentation and feedback
- ▶ Pivot without mercy or guilt
- ▶ Innovation riptides

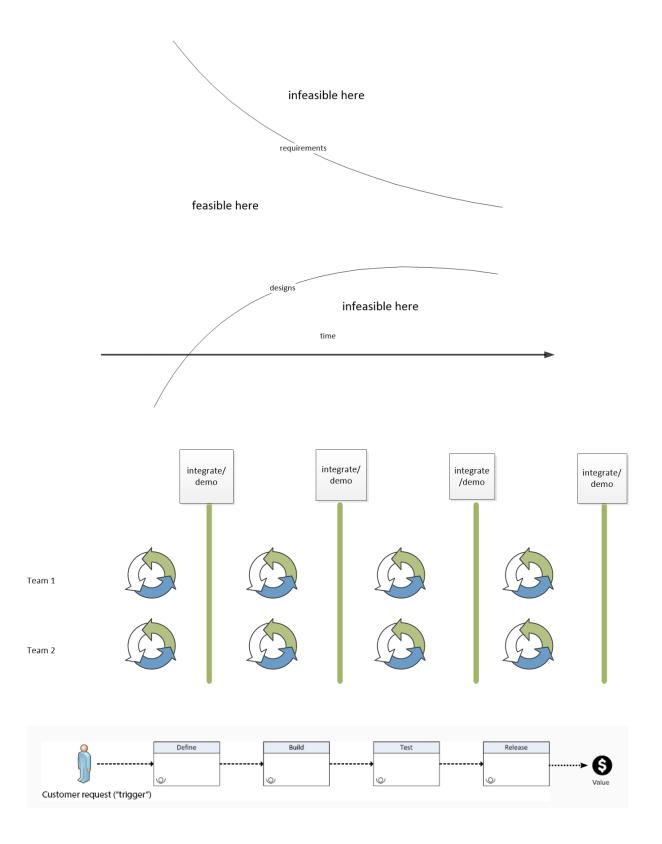
#### Relentless improvement

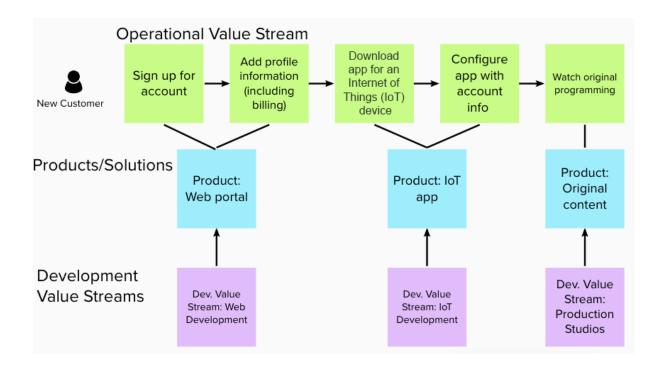
- Constant sense of danger
- Optimize the whole
- Problem solving culture
- Reflect at key milestones
- ▶ Base improvements on facts

### Foundation: Lean-Agile leadership

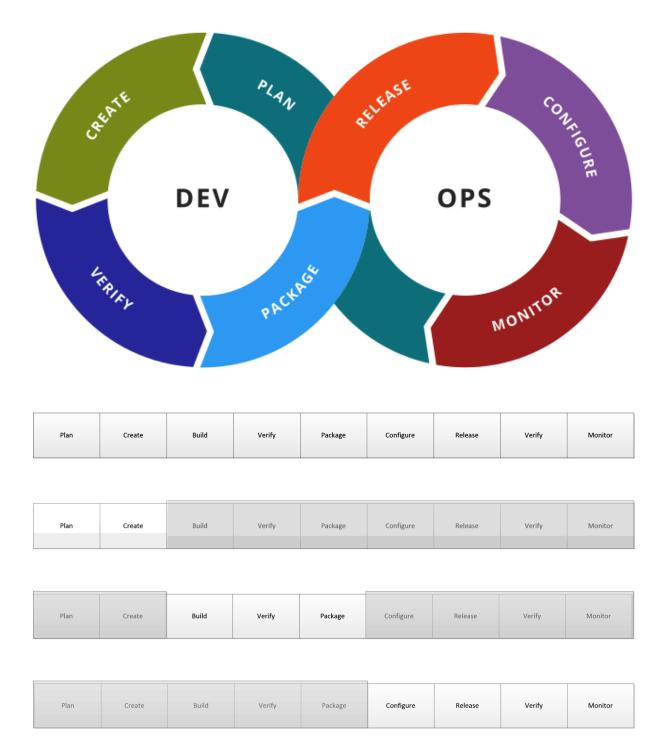
Leaders apply Lean thinking as the basis for decision-making, model the Lean-Agile mindset in daily activities, and teach it to others.

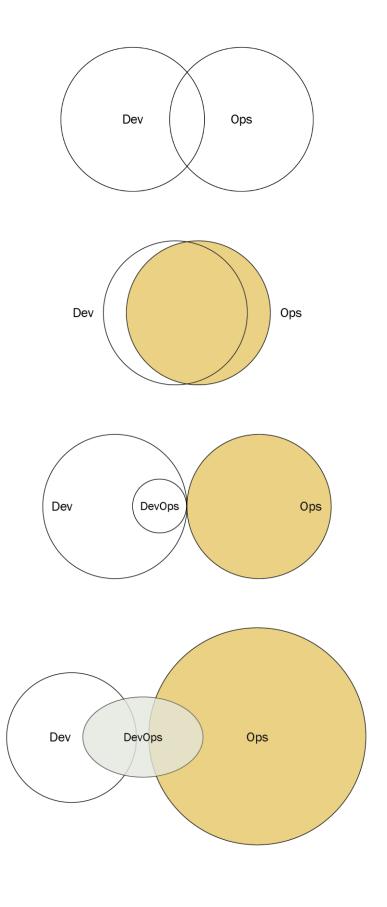
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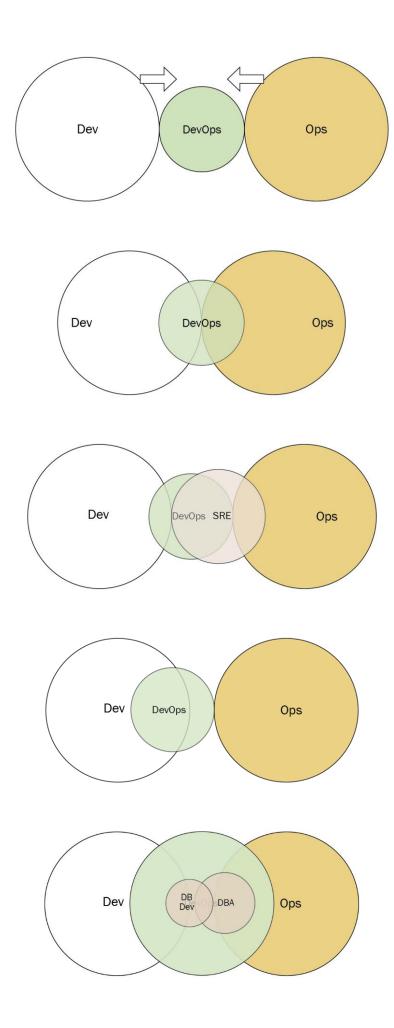




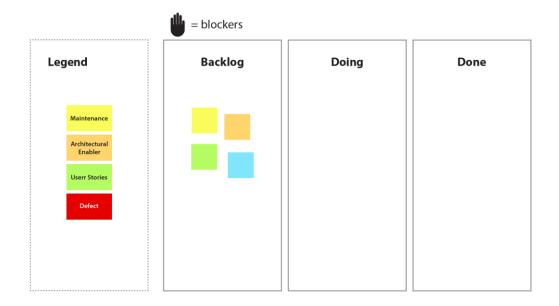
**Chapter 3: Automation for Efficiency and Quality** 





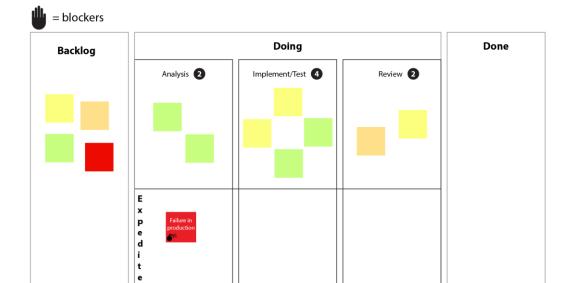


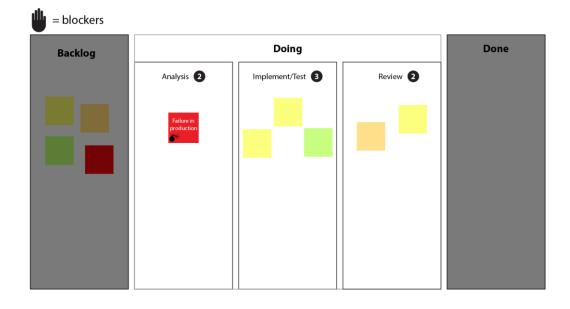
## **Chapter 4: Leveraging Lean Flow to Keep the Work Moving**



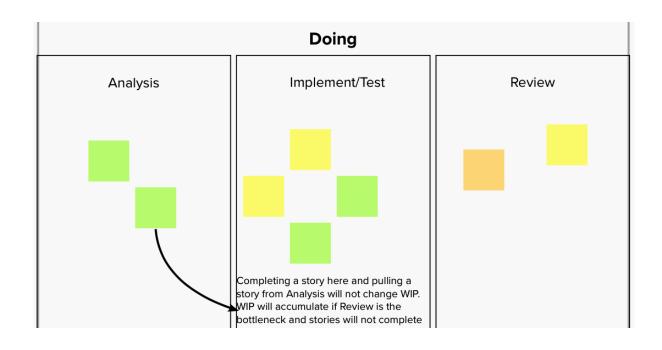
#### Doing

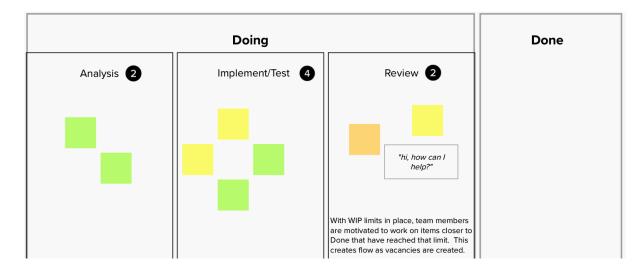


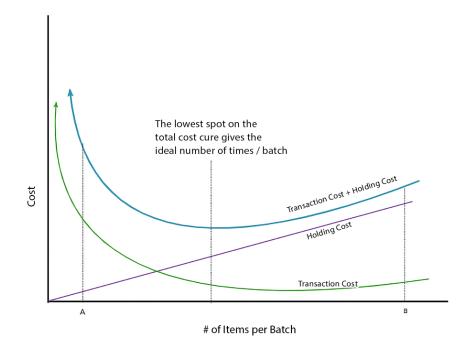


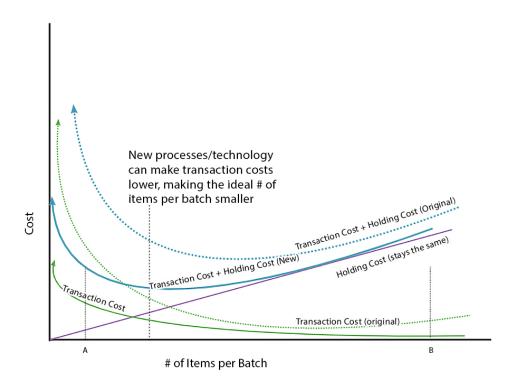


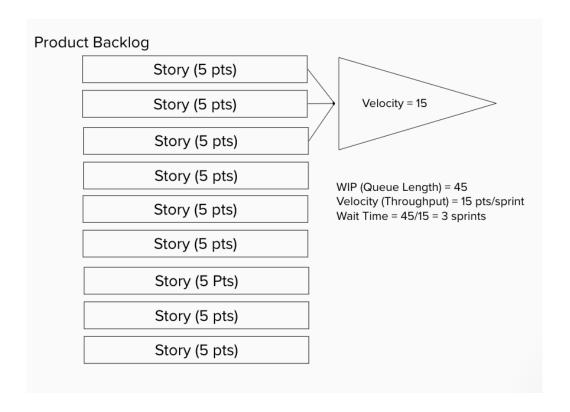


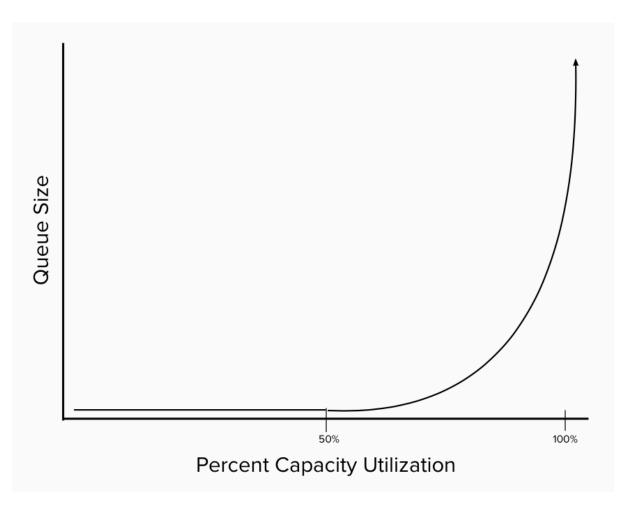


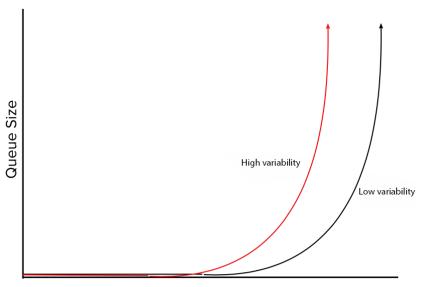




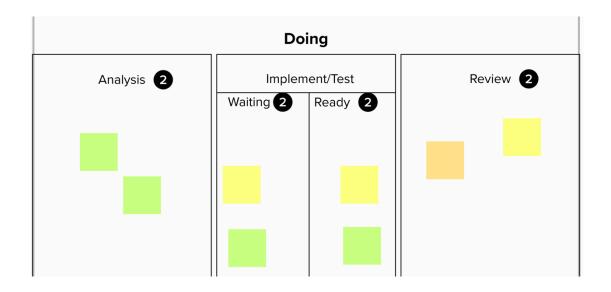






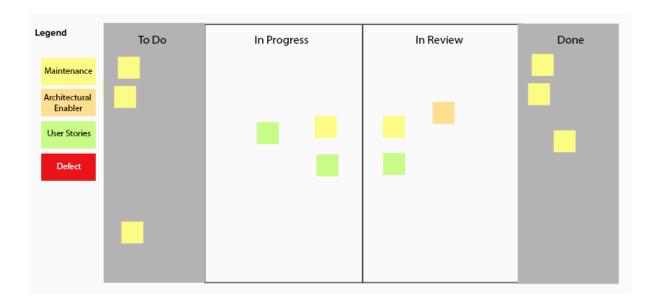


Percent Capacity Utilization

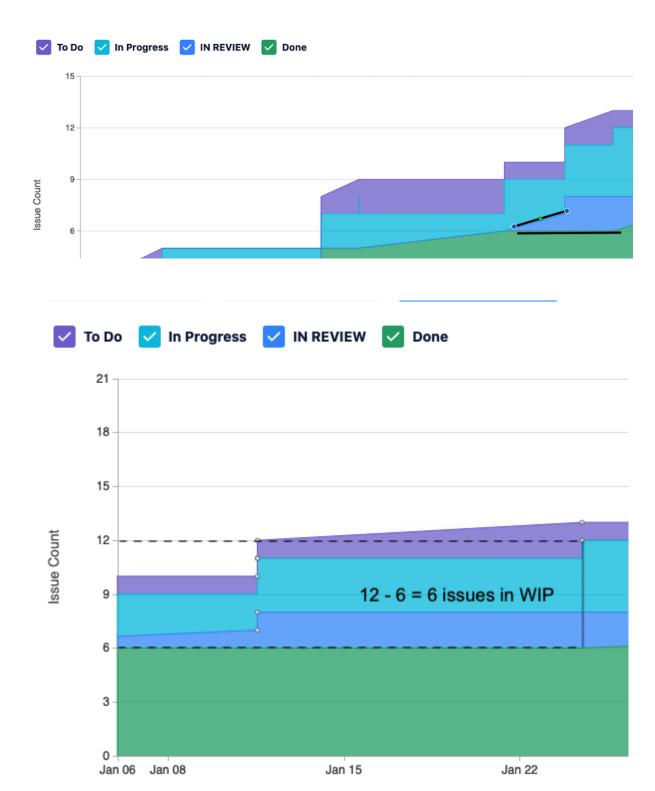


## **Chapter 5: Measuring the Process and Solution**

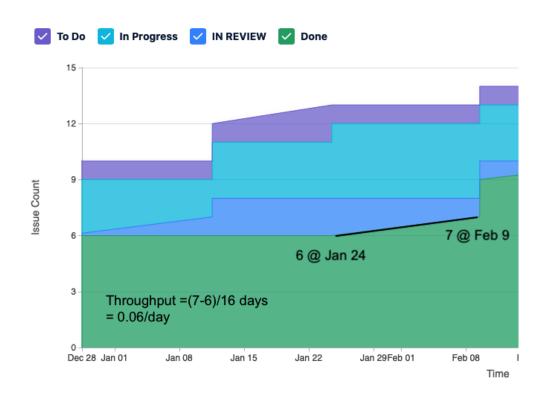




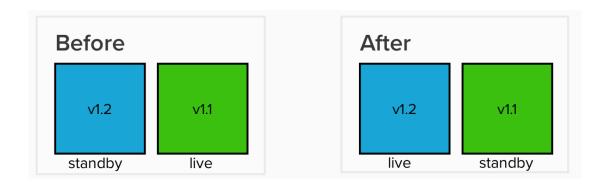


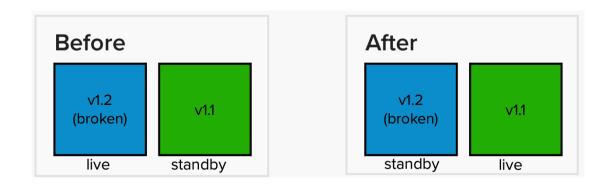


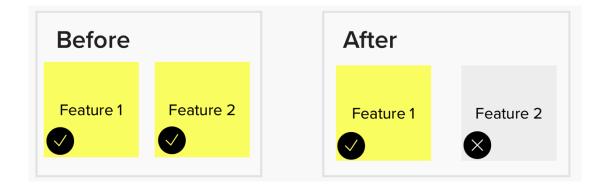




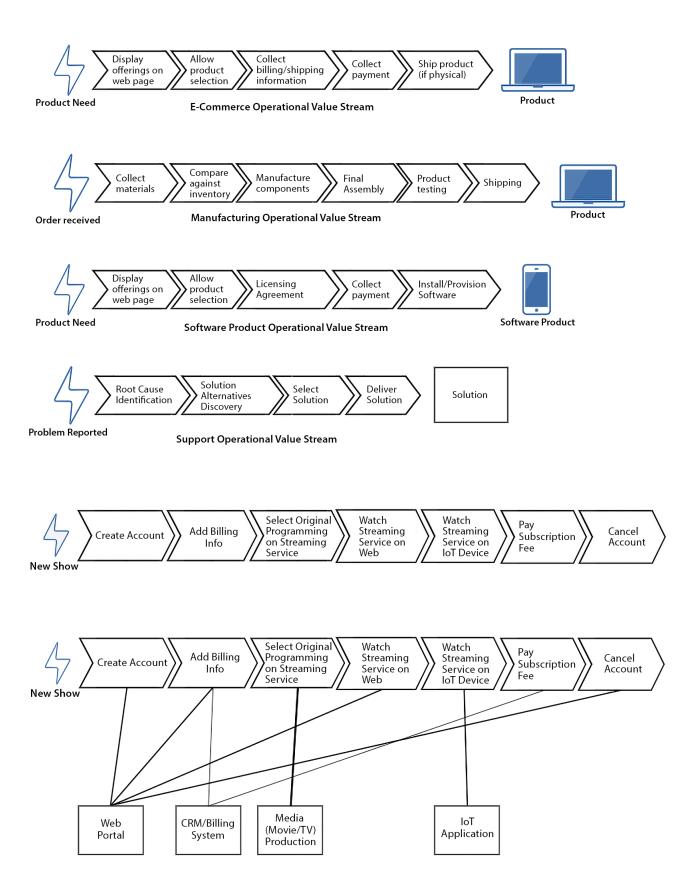
# **Chapter 6: Recovering from Production Failures**

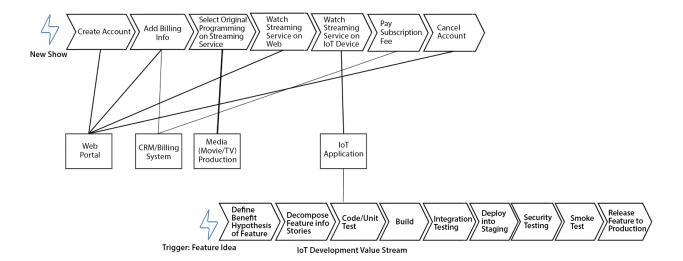


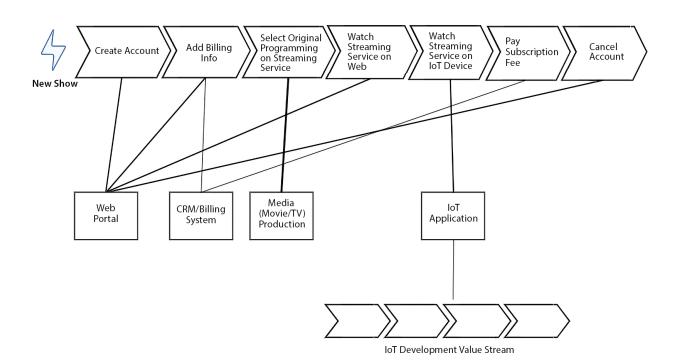




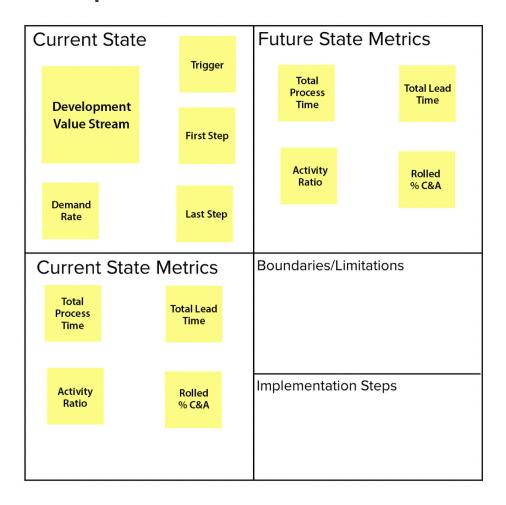
## **Chapter 7: Mapping Your Value Streams**





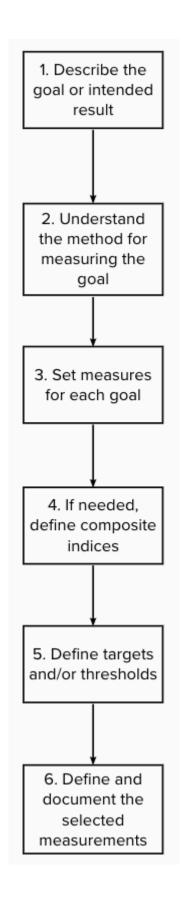


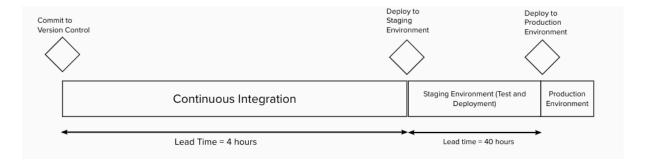
# **DevOps Transformation Canvas**

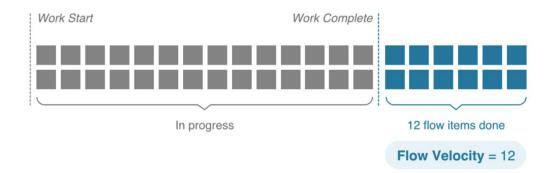


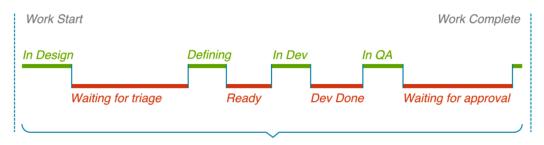
Test Deploy to Deploy to Staging Build Testing in Staging Production Process Time: 0.5 Process Time: 0.5 Process Time: 2 hrs Process Time: 1 hr Process Time: 1 hr hrs hrs Lead Time: 3 hrs Lead Time: 1 hr Lead Time: 2 hrs Lead Time: 3 hrs Lead Time: 1 hr %C&A: 100% %C&A: 100% %C&A: 100% %C&A: 100% %C&A: 90%

**Chapter 8: Measuring Value Stream Performance** 



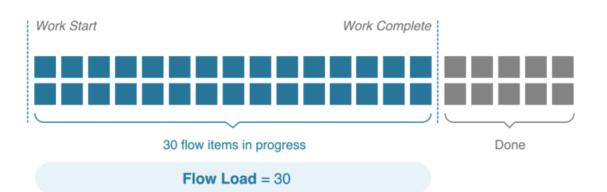


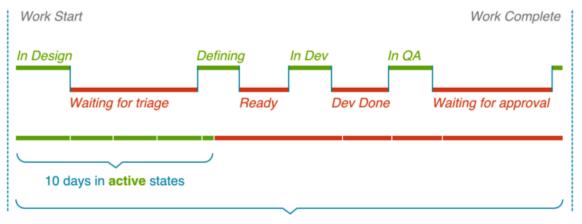




30 days total in active and waiting states

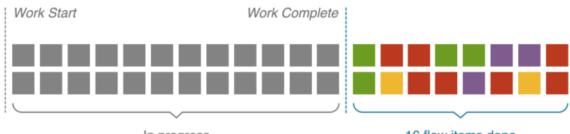
Flow Time = 30 days





30 days total in active and waiting states

Flow Efficiency = 
$$10 \div 30 = 33\%$$



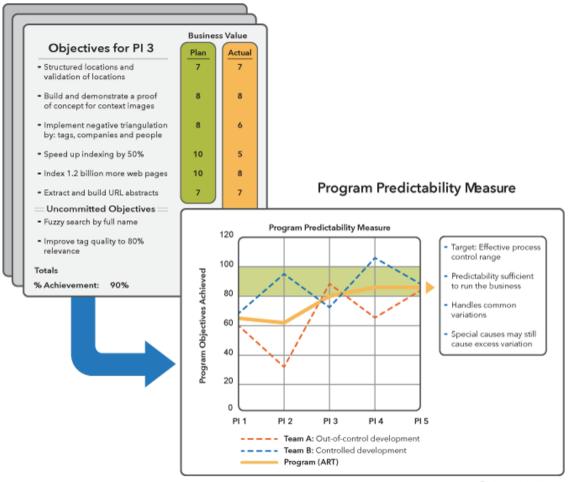
In progress

16 flow items done

#### **Flow Distribution**

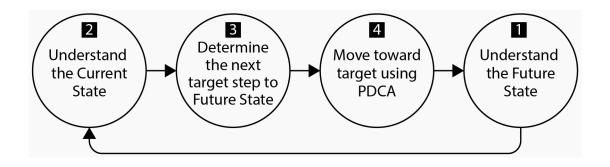
25% Features • 43% Defects
12% Risks • 20% Debts

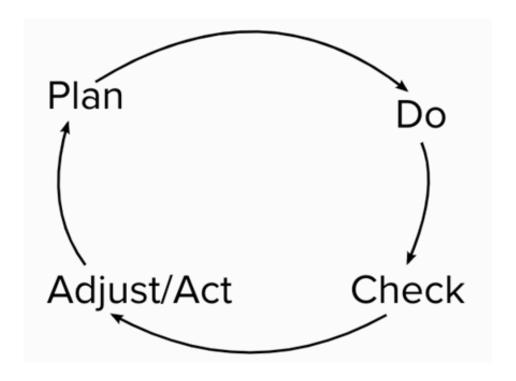
#### **Team PI Performance Reports**



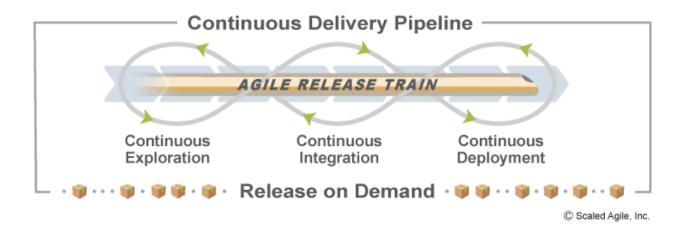
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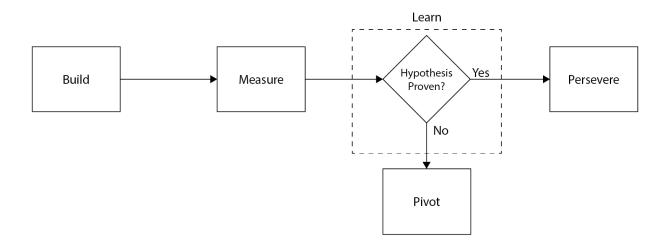
**Chapter 9: Moving to the Future with Continuous Learning** 



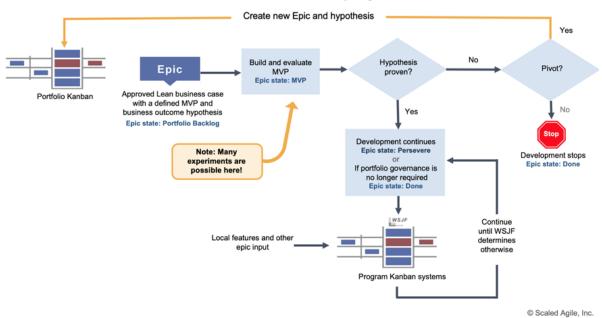


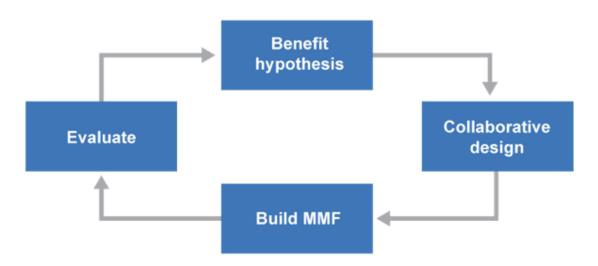
# **Chapter 10: Continuous Exploration and Finding New Features**





#### **SAFe Lean Startup Cycle**



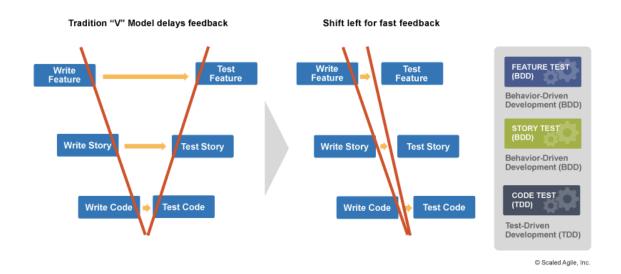


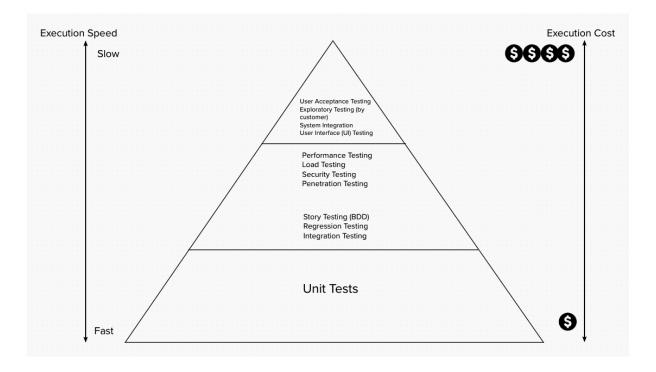
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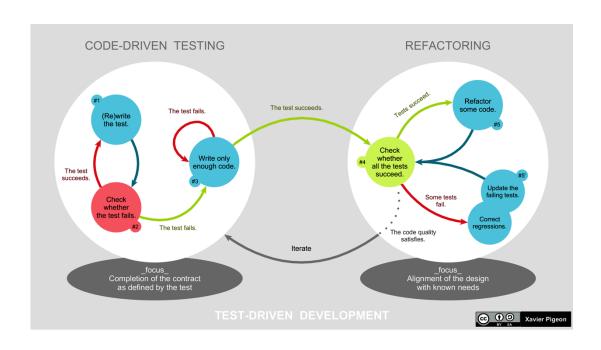
$$WSJF = \frac{Cost \ of \ Delay \ (CoD)}{Job \ Size}$$

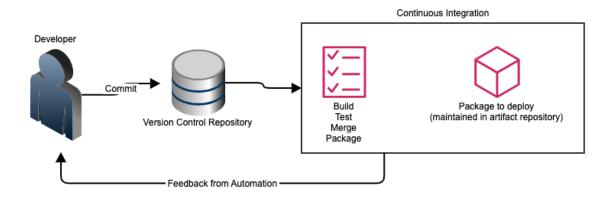
$$WSJF \ = \ \frac{\textit{User Business Value} \ + \ \textit{Time Criticality} \ + \ \textit{RR} \, | \, \textit{OE}}{\textit{Job Size}}$$

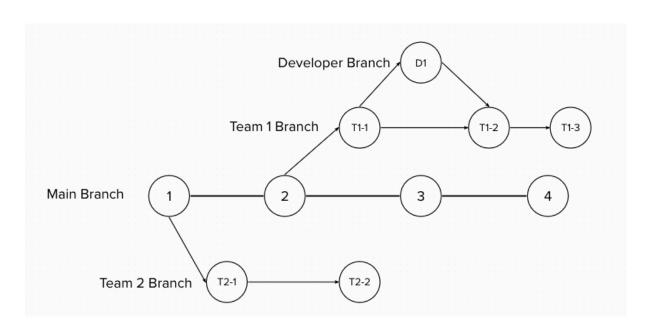
# **Chapter 11: Continuous Integration of Solution Development**

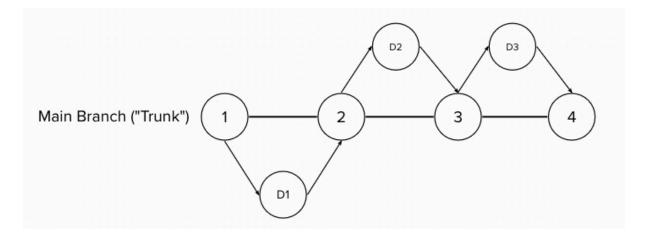


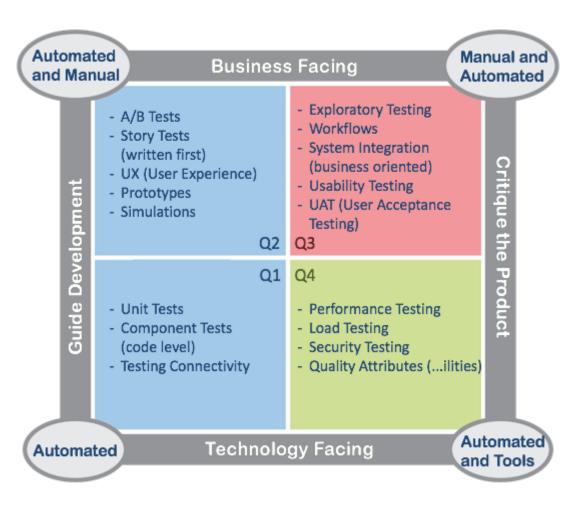




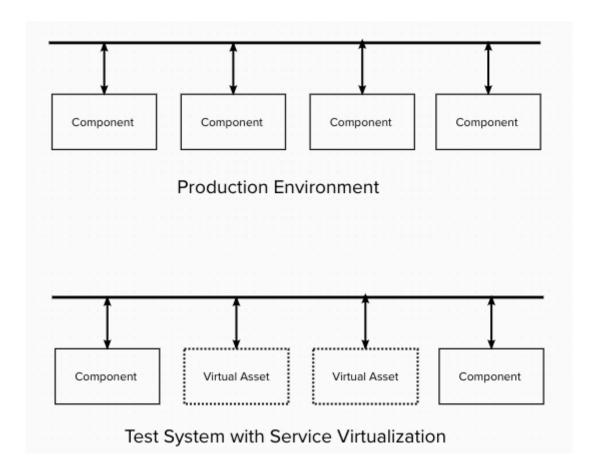


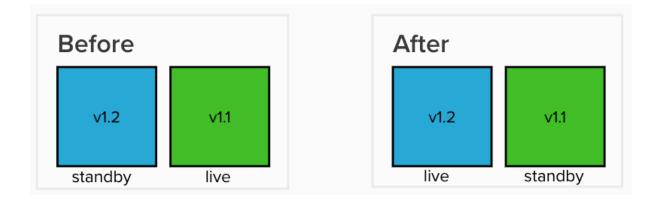




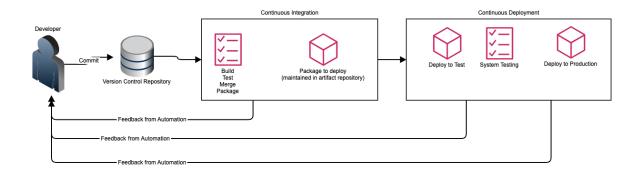


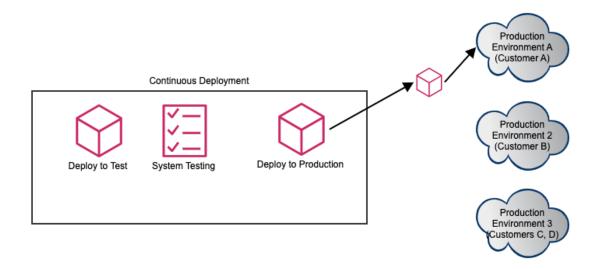
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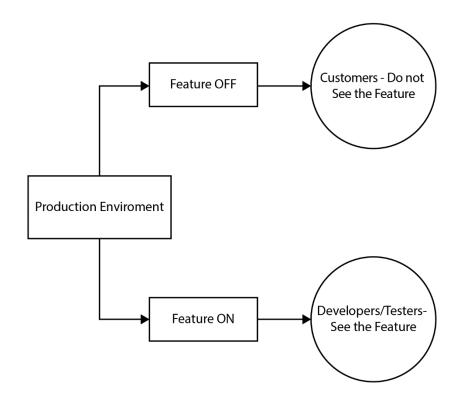




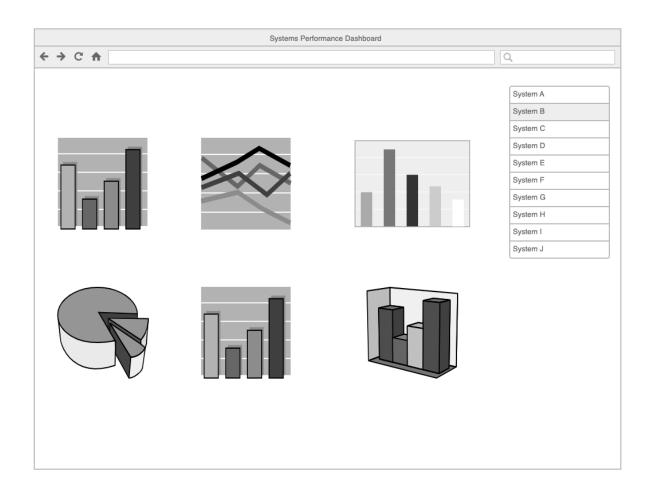
## **Chapter 12: Continuous Deployment to Production**



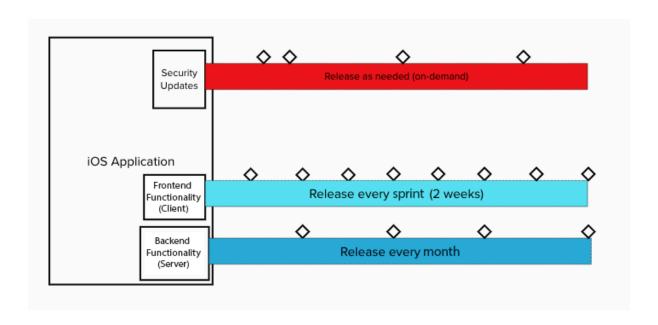


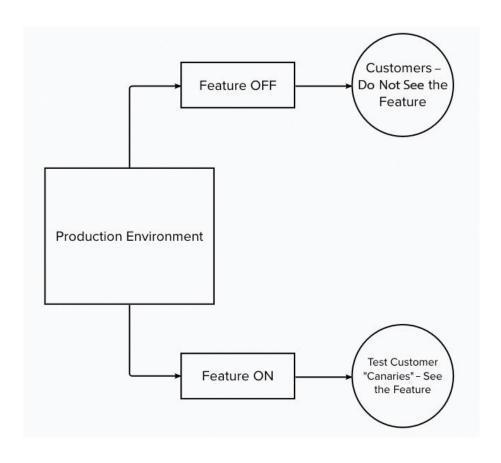


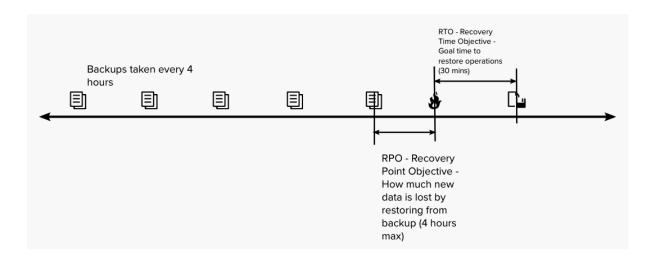




**Chapter 13: Releasing on Demand to Realize Value** 







**Chapter 14: Avoiding Pitfalls and Diving into the Future** 

